



Leadership Team meeting

August 25, 2016

Welcome & updates



Meeting agenda

- Welcome & introductions
- Leadership Team board development update
- Orders of priority – Permanent Supportive Housing
- CoC planning grant
- FY2016 CoC Project Priority Listing
- Wrap up & adjourn



Welcome & introductions

- Conflict of interest forms needed for all voting Leadership Team members
 - Missing 6
- August meeting notes & action items
 - Will review at September 7 meeting
- Sharing & agency updates
 - IFC Executive Director transition
- OCPEH update
 - Project Connect will be Thursday October 27

Leadership Team Board Development Update



Per bylaws, Leadership Team selection process continues through November

- **Prior to September 1**
 - Chair shall appoint Board Development Committee - DONE
 - Coordinator will solicit Leadership Team member applications
 - After application is approved
- **Prior to November 1**
 - Board Development Committee sends names of applicants to Leadership Team for comments and recommendations
- **At November Leadership Team meeting (Nov. 2)**
 - Board Development Committee makes recommendation for Chair, Vice Chair, and new members
 - Slate approved with majority vote



Board Development Committee began work in August

- Charlotte contacting members with terms expiring + members with <50% attendance in 2016
 - Will continue to serve on Leadership Team?
- Committee will present the categories of folks HUD recommends to serve on CoC board at Sept. 7 meeting for Leadership Team brainstorming
- Corey will send out information and call for applications to join Leadership Team before Sept. 1



Board Development Committee revised the Leadership Team application

- Changed from Word document to Google doc
- Added 'Leadership Team Expectations' section
 - Attend monthly meetings
 - Review materials when unable to attend
 - Volunteer with OCPEH projects like Project Connect, PIT, CoC application committees
 - Participate in Racial Equity Workshop
 - Scholarships available
- Discussion and motion



PSH Orders of Priority



HUD Notice CPD-16-11 outlines prioritization for PSH

- CoC Community application gives points for adopting HUD notice released in July (or previous notice released in 2014)
- Why?
 - Macro: To end chronic homelessness
 - Micro: “To ensure that all PSH beds funded through the CoC program are used as strategically & effectively as possible”
- How?
 - Targeting PSH beds for persons with the highest needs and greatest barriers towards housing entry and retention
 - Prioritize length of time homeless and degree of service need



Quick background: Chronic Homeless (CH) definition

- Enacted January 2016
- 2 pieces to consider
 - Disability
 - Living in place not meant for human habitation or shelter
 - 12 continuous months
 - 4 separate occasions in 3 years totaling 12 months
- Includes individuals meeting above criteria in jail or treatment for less than 90 days
- Includes families, head of household having a disability



HUD differentiates between PSH beds dedicated/prioritized for CH and others

- Some beds are dedicated
 - Required through HUD grant agreement to be used by CH
- Some beds are prioritized
 - Implementing admissions preference for CH – indicated in CoC application, incorporated into
- If no programs do not find people who are chronically homeless, can fill these beds with others
 - Still using prioritization
 - Units not sitting vacant



For non-dedicated, non-prioritized beds, HUD recommends the following priority

- For all: individuals/heads of households with a disability, then...
 1. Long time homeless + severe service needs
 2. Severe service needs
 3. Coming from places not meant for human habitation or shelter without severe service needs
 4. Coming from transitional housing



Orders of priority – how they fit in the big picture

- One component of written standards
 - HUD-required set of CoC standards for how programs deliver assistance
 - Standardized across entire community
 - Applies to CoC & ESG projects, for Orange County
 - IFC Shelter
 - DSS Rapid-rehousing
 - Cardinal PSH
 - Housing for New Hope PSH
 - IFC PSH (if funded)
- Written standards used in coordinated entry
 - Access, assessment, & referral



Next steps

- Discussion
- Motion



CoC Planning Grant



CoC Collaborative Applicant (OCPEH) eligible to apply for CoC Planning grant

Grant Year	Amount	Purpose
2014	\$6,750	OC Connect database <ul style="list-style-type: none"> • Resource database • Coordinated entry
2015	\$17,000	\$8,000, Coordinated entry \$5,000, Program performance \$4,000 Governance
2016	\$18,249	Discuss today

- Not a ranked project – these are funds on top of project funds



There are many different activities eligible for Planning Grants, *staff priorities in italics*

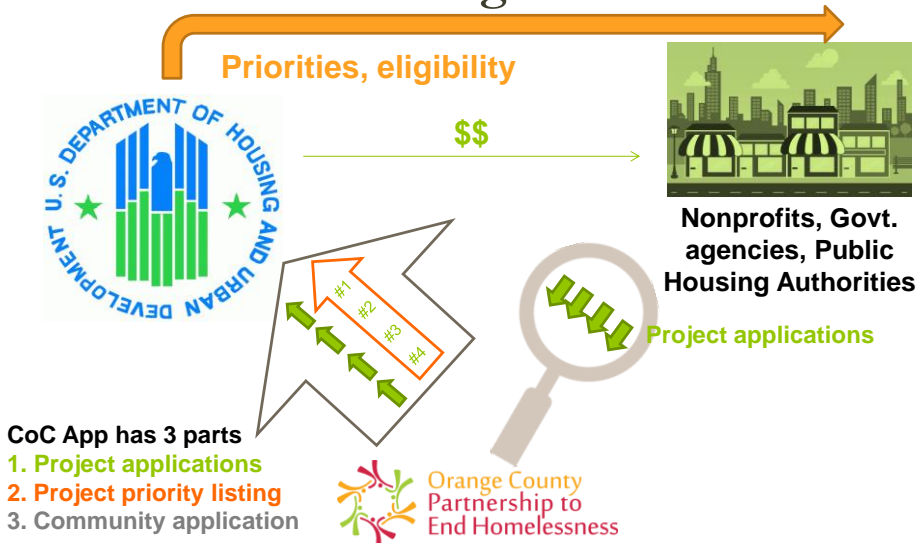
- ***Coordination Activities***
- ***Project Evaluation***
- ***Project Monitoring Activities***
- Participation in the Consolidated Plan
- CoC Application Activities
- Determining Geographical Area to Be Served by the CoC
- Developing a CoC System
- ***HUD Compliance Activities***
 - ***Written Standards***
 - ***Coordinated entry***



CoC Application: Project Priority Listing



CoC funds run through CoCs



Goal: increased transparency & community involvement in this year's CoC app. process

- Ultimate goal: increased HUD funding for homeless programs
- 3 application committees
 - Scorecard Committee – work complete
 - Project Review Committee – work complete
 - Community Application Committee
- Role of Leadership Team
 - Approve scorecard - done
 - Approve project priority listing



We are at the tail end of CoC project application ranking

- July 15 New CoC Project Info meeting
- July 22 Scorecard Committee meeting
- Aug. 3 Leadership Team approves scorecard
- Aug. 11 Project Review Committee orientation meeting
- Aug. 12 Project applications & materials due
- Aug. 15-19 Project Review Committee scoring
- Aug. 23 Project Review Committee review & ranking mtg.
- Aug. 25 Leadership Team review & ranking meeting

There were five project applications this year, all for Permanent Supportive Housing

Agency	Project	Status	Amount	# Units & Bedrooms
Cardinal Innovations Healthcare	PSH Concern of Durham 2016	Renewal	\$338,967	14 1BR 7 2BR 6 3BR 1 4BR
Cardinal Innovations Healthcare	RA/Operating Renewal 2016	Renewal	\$101,121	5 2BR
Housing for New Hope	Orange Co. Housing Support Program	Renewal	\$87,332	3 1BR
Housing for New Hope	UNC XDS Leasing Project 1	Renewal	\$80,879	8 1BR
Inter-Faith Council for Social Service	IFC Permanent Supportive Housing	New	\$30,415	3 1BR
TOTAL				28 1BR, 12 2BR, 6 3BR, 1 4BR = 47 units

Project Review Committee scored and ranked project applications

1. Scoring – a few issues for Leadership Team review
 - Scoring particulars
 - Unmet standards
2. Ranking
 - Project Review Committee crafted a proposed ranked list of projects for Leadership Team review

Project Review Committee used CoC scorecard to score each application

- CoC Scorecard approved at last Leadership Team meeting
 - www.orangecountync.gov/departments/hhrcc/Scorecard_2016.pdf
- Scorecard goal is to fund organizations that:
 - Have capacity to run effective programs
 - Further efforts to end homelessness in Orange County
 - Ac active community partners in ending homelessness
 - Achieve excellent program outcomes



Five scoring particulars to review

1. Scores rounded to nearest whole number
2. Cost per permanent housing exit
 - Used at or above OC median = 20 pts
3. Unit utilization when over 100%
 - >100% = 5 pts.
4. Housing for New Hope – OC Housing Support Program
 - Performance questions not scored + total possible points reduced
5. Spending question not scored

2 Unmet standards will result in staff follow-up later this year

- Any reviewer finds Unmet standard = discussion
 - Not “averaged”
- Both Unmet standards for “Project employs PSH key elements”
 - <http://store.samhsa.gov/shin/content//SMA10-4510/SMA10-4510-06-BuildingYourProgram-PSH.pdf>
 - Cardinal Concern of Durham & Cardinal RA/Operating
- This Fall, staff will follow up with agencies to discuss language in leases and programs rules and request adjustments to come in line with Permanent Supportive Housing key elements



The big picture of FY2016 CoC funding - \$656,963 for homeless programs

- | | |
|-------------------------|------------------|
| • Renewal projects | \$608,299 |
| • Potential new funding | \$30,415 |
| • SUBTOTAL | \$638,714 |

Funding we rank

- | | |
|----------------------|------------------|
| • CoC planning | \$18,249 |
| • Not ranked | |
| • GRAND TOTAL | \$656,963 |



There are 2 considerations with ranking: order of project + Tiers

- Order of projects = ranked 1 through 5
- Tiers are an added level of complexity

Tier 1	More secure	\$565,718
Tier 2	More risky – may not be funded	\$72,996
Total		\$638,714

- 2015 CoC competition: Orange County received \$0 in Tier 2 funding



First consideration: order of projects

- Ranked by % of points received

Agency	Project	Total Possible	Total Score	% points earned
HFNH	Orange County Housing Support Program	145	114	79%
IFC	IFC Permanent Supportive Housing	185	138	74%
Cardinal	PSH Concern of Durham 2016	285	182	64%
HFNH	UNC XDS Leasing Project 1	285	178	63%
Cardinal	RA/Operating Renewal 2016	285	161	56%

Adding Tiers, this is the Project Review Committee ranking recommendation

#	Agency	Project	Status	Total	Funding Rec.	Running Total	Tier
1	HFNH	OC Housing Support Pgm.	Renewal	\$87,332	\$87,332	\$87,332	1
2	IFC	IFC PSH	New	\$30,415	\$30,415	\$117,747	1
3	Cardinal	PSH Concern of Durham 2016	Renewal	\$338,967	\$338,967	\$456,714	1
4	HFNH	UNC XDS Leasing Project 1	Renewal	\$80,879	\$80,879	\$537,593	1
5	Cardinal	RA/Operating Renewal 2016 – Tier 1	Renewal	\$101,121	\$28,125	\$565,718	1
5	Cardinal	RA/Operating Renewal 2016 – Tier 2	Renewal		\$72,996	\$638,714	2

Project Priority List to be finalized today

- Discussion
- Motion
- HUD requires written notice to all project applicants re: CoC decision to include, reject, or reallocate funding
 - Staff will send this tomorrow



Work on the CoC application continues, goal is to submit to HUD on Sept. 12

1. Project applications

- Outside of ranking staff works with agencies on application quality
 - Consistency & clarity
 - Numbers adding up
 - Point maximization

2. Project priority listing - done

3. Community application

- Important to maximize points here to maximize funding
- Staff to draft next week, send to Community Application Committee for review
- Entire CoC application will be posted on OCPEH website Sept. 6 for community review
- Leadership Team will discuss at Sept. 7 meeting



Wrap up



See you soon...

- Next Leadership Team meeting
 - Wed. 9/7, 5:30 – 7 pm
 - IFC Community House

